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Draft Outline
PRM 11 - Part 2

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I. Introduction (per [   ] 1 March draft)

-- Historical retrospect

-- Relationship of management, structure and performance

-- What the country seems to want out of intelligence management

-- The need to balance DCI responsibilities and authorities

II. DCI Responsibilities and Authorities

-- Head of CIA

● Production

● Covert actions

-- President's Foreign Intelligence Advisor

● Protection of sources and methods

● Effective intelligence vs. proprieties

● Congress (except on programs and budgets)

-- Producer of National Intelligence

● Apprehension of user needs

● Timeliness and quality of products

-- Manager of the Community

● Collection

● NFIP

● Congress (re NFIP)

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III. Community Management Problems Affecting the Role of the DCI

    A. Management of Intelligence Programs and Budgets

        -- Planning, programming, budgeting

        -- Intelligence-related activities and national-tactical issues

        -- Authority and responsibilities

    B. Management of Collection, Processing, Production

        -- Determining consumer needs and priorities

        -- The Community planning system (DCI Perspectives, DCID 1/2, etc.)

        -- Requirements, tasking, operational controls

        -- Producing national intelligence

        -- Departmental product needs

        -- Net assessment

        -- I&W, crisis support, wartime functions

        -- Compartmentation

        -- Performance evaluation

IV. Adequacy of Existing Mechanisms

    A. Mechanisms Under the Control of the DCI

        -- NFIB

        -- NIOs

        -- DCI Committees

        -- IC Staff

        -- CIA (production, clandestine collection, covert actions)

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B. <u>Mechanisms Not Totally Under the Control of the DCI</u>

-- PRC (CFI)

-- SSC (OAG)

-- Discussion of alternative organizations to deal with the management issues

● Status quo

● More DCI line authority

● Separate Community manager from CIA

● Separate CIA production from other CIA activities

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